THE SCHOOL DISTRICT OF OSCEOLA COUNTY, FLORIDA

817 Bill Beck Boulevard • Kissimmee • Florida 34744-4492 Phone: 407-870-4600 • Fax: 407-870-4010 • www.osceolaschools.net

SCHOOL BOARD MEMBERS

District 1 – Teresa "Terry" Castillo – Chair 407-577-5022

District 2 – Julius Melendez – Vice Chair

321-442-2862

District 3 – Jon Arguello

407-433-9082

District 4 – Clarence Thacker

407-870-4009

District 5 – Robert Bass

407-870-4009



Agenda

Business Advisory Board Meeting

@ The Bill Collins Conference Room 817 Bill Beck Boulevard Kissimmee, FL 34744

Wednesday, January 26, 2022 7:30 A.M.

- 1. Approve Minutes of December 8, 2021
- 2. Board Members Term Renewals
- 3. Review Impact Fee & Sales Tax Report
- 4. Budget Update
- 5. Facilities Update
- 6. Next regular meeting: February 23, 2022

Superintendent of Schools
Dr. Debra P. Pace

BUSINESS ADVISORY BOARD MINUTES DECEMBER 8, 2021

Members Present: Mel Welch, Olga Sanchez Fuentes, Clyde Wells, Shawn Hindle, Greg Filak (via phone)

Others/Guests: Debra Pace, Sarah Graber, Marc Clinch, Dave Sharma, Maribel Vallellanes, Randy Shuttera,

Luz Skerrett

Location: Bill Collins Conference Room

Mr. Welch called the meeting to order.

Minutes

The minutes from the October 27, 2021 meeting were approved with all ayes.

Superintendent

The Superintendent welcomed the Business Advisory Board members. Mr. Welch praised Dr. Pace and district staff for their work throughout the impact fee study process. The County Commission approved the new rates this week with a 5-0 vote. Dr. Pace mentioned that the increase will be phased in over a two-year period as now required by statute. The projected growth in Osceola County continues to remain very strong over the next ten-year period.

Dr. Pace discussed the increase in student enrollment with traditional schools coming in around 1,000 students over projection. This will generate additional funding for the district; however, the teacher and staff shortage remains one of our biggest challenges.

• Impact Fee and Sales Tax Reports

Maribel Vallellanes reviewed the Impact Fee & Sales Tax Reports for the year ending October 31, 2021.

Impact Fee RevenuesImpact Fee ExpendituresCollections approx. \$ 44MExpenditures Approx. \$ 3.7M

Infrastructure Sales Surtax Revenue Infrastructure Sales Surtax Expenditures (1/4 cent)

Collections approx. \$ 6.8M Expenditures approx. \$ 791K

School Capital Outlay Surtax Revenue School Capital Outlay Surtax Expenditures (1/2 cent)

Collections approx. \$ 13.6M Expenditures approx. \$ 17M

• Budget Update

Ms. Graber also discussed the student enrollment numbers vs. projection and the funding implications. She mentioned that the 3rd FEFP calculation will be released by FLDOE in January and will be presented along with initial 2022-23 budget planning considerations at the school board budget workshop scheduled for February 15th. She shared that enrollment this semester is above projection at traditional schools, charter schools, and in private school voucher programs.

BUSINESS ADVISORY BOARD MINUTES DECEMBER 8, 2021

Facilities Update & Planning Department

Mr. Clinch thanked the Board for their continued support. He introduced Mr. Sharma who has replaced Mr. Lockard as the Director of Design and Construction. Mr. Clinch presented the Kindred K8 School "AA" as a Project in Planning. He presented a Construction and Facilities Update and aerial pictures were presented on the progress Harmony High School's Vet Program, DAS Radio Installations at several schools, Secure Lobby Projects from Cypress Elementary and Harmony High School, and the roofing project at the Professional Development/SNS Building.

There was discussion on the Gateway High School Comprehensive Renovation project and the process of generating interest from local contractors and vendors to increase participation and bid competition.

BAB Meeting Dates

The Business Advisory Board has agreed to meet the 4th Wednesday of every month. The next meeting will be held on Wednesday, January 26, 2022, @ 7:30 a.m. in the Bill Collins Conference Room.

SDOC Business Advisory Board Impact Fee Revenue For the period ending 11/30/2021

			Fiscal Ye	ar					
	2018 - 20	19	2019 - 20	20	2020 - 2021		2021 - 2022		
MONTH	Revenue	Units*	Revenue	Units*	Revenue	Units*	Revenue	Units*	
July	\$ 2,385,492	267	\$ 10,863,004	1,123	\$ 6,324,659	675	\$ 7,867,108	1,084	
August	4,726,773	488	5,697,497	628	6,155,126	586	14,050,633	1,461	
September	7,804,166		7,885,645	797	5,030,351	541	7,078,583	638	
October	7,679,304	713	6,923,523	731	7,071,236	887	14,926,941	1,357	
November	9,018,833	952	5,858,840	584	4,633,389	492	5,234,658	498	
December	6,132,620	610	5,076,853	560	5,074,262	563			
January	4,893,678	483	4,668,053	547	3,681,511	398			
February	6,609,701	685	4,722,382	458	5,068,058	548			
March	6,213,597	610	7,787,661	837	9,076,345	858			
April	6,268,996	635	7,099,622	633	9,651,165	1,152			
May	6,613,496	706	3,627,116	378	11,320,247	1,065			
June**	6,062,604	621	4,177,704	481	10,042,573	958			
TOTAL	\$ 74,409,260	6,770	\$ 74,387,899	7,757	\$ 83,128,923	8,723	\$ 49,157,924	5,038	

^{*}Number of Units as computed based on reports received by the City of Kissimmee, City of St. Cloud, and Osceola County

^{**}Accrual

Number of Units Detail				
		Osceola		City of St
Type of dwelling	Total Units	County	City of Kissimmee	Cloud
Single Family	303	229	6	68
Single Family-S/T rental	2	2	0	0
Single Family-Credits	0	0	0	0
Townhomes	75	75	0	0
Townhomes-S/T rental	6	6	0	0
Condominiums	29	29	0	0
Multifamily	81	81	0	0
Mobile Homes	2	1	0	1
Total	498	423	6	69

Budget	
Forecasted Revenue	\$ 70,000,000

Fund Balance	
Actual Fund Balance	\$ 226,608,806
Budgeted Fund Balance	\$ 203,804,963

SDOC Business Advisory Board Impact Fee Expenditures For the period ending 11/30/2021

	Fiscal Year								
PROJECT NAME	2	2018 - 2019	2	2019 - 2020	2	2020 - 2021	2	2021 - 2022	
Buses		1,850,948		822,176		113,116			
Canoe Creek K-8				1,167,050		14,598,151		4,277,524	
Celebration Island Village		709,005		40,856		23,725		86,310	
Harmony Middle School - "Middle School AA"		26,882,586		2,607,661		52,692			
Kindred K-8		2,125							
Land-Nova Road a/k/a Newman property						8,150,000			
NeoCity Academy		13,936,386		2,578,168					
Poinciana High School Wing Addition				6,023,094		1,656,129		2,100	
Tohopekaliga High School		8,587,940		113,141		9,350			
TOTAL	\$	51,968,990	\$	13,352,146	\$	24,603,163	\$	4,365,934	

	Fiscal Year									
MONTH	2018 - 2019	2019 - 2020	2021 - 2022							
July	\$ 3,247,344	\$ 3,306,679	\$ 2,707,399	\$ 4,233,071						
August	2,362,698	2,454,871	1,882,705	3,005,749						
September	2,107,519	2,186,347	1,675,718	2,424,595						
October	2,906,958	2,945,535	2,964,929	3,958,839						
November	2,183,394	2,346,396	1,911,260	2,621,067						
December	2,252,301	2,355,790	1,940,911							
January	3,545,302	3,683,419	3,485,166							
February	2,281,362	2,446,420	1,999,027							
March	2,321,866	2,474,997	2,045,878							
April	3,750,979	2,812,989	4,174,227							
May	2,496,898	1,116,246	2,805,030							
June*	2,420,032	1,461,649	2,731,593							
TOTAL	\$ 31,876,654	\$ 29,591,338	\$ 30,323,843	\$ 16,243,321						

Budget	
Final Budget: Forecasted Revenue	\$ 30,000,000

Fund Balance	
Actual Fund Balance	\$ 78,193,204
Budgeted Fund Balance	\$ 35,838,709

^{*}Accrual

SDOC Business Advisory Board Infrastructure Sales Surtax Revenue (1/4 Cent) For the period ending 11/30/2021

	Fiscal Year								
MONTH	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022					
July	\$ 1,626,416	\$ 1,653,542	\$ 1,353,919	\$ 2,120,111					
August	1,187,951	1,229,646	940,105	1,503,529					
September	1,051,985	1,094,544	838,579	1,212,424					
October	1,460,827	1,473,660	1,482,953	1,979,577					
November	1,094,073	1,173,745	954,858	1,311,662					
December	1,128,780	1,179,052	971,622						
January	1,774,559	1,842,450	1,742,835						
February	1,141,399	1,224,039	1,000,240						
March	1,164,505	1,237,741	1,023,877						
April	1,876,971	1,406,608	2,085,479						
May	1,251,681	558,604	1,405,131						
June*	1,213,361	731,997	1,365,888						
TOTAL	\$ 15,972,508	\$ 14,805,628	\$ 15,165,486	\$ 8,127,304					

Budget	
Final Budget: Forecasted Revenue	\$ 15,000,000

Fund Balance	
Actual Fund Balance	\$ 34,271,390
Budgeted Fund Balance	\$ 624,642

^{*}Accrual

Type of Expenditure	2018-20	110		Fisc 2019-2020	al Year 2020-2021		2021-2022	
Type of Expenditure		119	4	2019-2020	2020-2	2021	2021-2022	
Debt Service	\$ 7,03	7,194	\$	7,035,848	\$ 7,7	77,023	13,650,931	
Comprehensive Renovations:								
Denn John Middle School	22,60	5.913		11,114,867	2.7	45,381	7,300	
Gateway High School		1,765		388	-	56,836	643,623	
Michigan Avenue Elementary School	19,72			1,639,336		52,483	-	
Reedy Creek Elementary School	13,72	,		1,000,000		16,233	1,798	
St. Cloud Middle School	2,41	7,580		23,942,794		23,615	-	
Subtotal Comprehensive Renovations	\$ 44,81	5,669	\$	36,697,385	\$ 13,5	94,548	652,721	
Other maintains and a second in the second i								
Other maintenance & renovation projects:								
Carpet Replacements/Flooring:			\$		\$	26 152		
Adult Learning Center	\$		Ş	11 125 00	Ş	36,153	-	
Boggy Creek Elementary School		-		11,125.00				
Celebration High School					427	500.00	467.707	
Celebration K-8 School						599.00	167,707	
Chestnut Elementary School						853.00	110,490	
Cypress Elementary School						36,132		
Deerwood Elementary School				455,336				
Discovery Intermediate School	9.	3,668		54,027				
East Lake Elementary School				42,221				
Gateway High School								
Harmony Community School						20,152	66,664	
Kissimmee Middle School						71,809		
KOA Elementary				139,245		21,443		
Mill Creek Elementary						55,704	158,838	
Narcoossee Elementary School					2	37,993	27,668	
Narcoossee Middle School								
Neptune Elementary School						16,107		
Neptune Middle School								
oTECH								
Parkway Middle School	149	9,780		139,035				
Pleasant Hill Elementary School								
Poinciana Academy of Fine Arts	3:	3,125						
Poincina High School					1	04,574		
Reedy Creek Elementary School								
Ross E. Jeffries Campus	5:	3,648						
St Cloud Elementary				142	2	91,195		
Sunrise Elementary School				265,345		43,314		
Westside K-8				1,493				
Zenith	2	0,758				31,075		
Chiller Replacements/BAS:								
Boggy Creek Elementary School					1	38,423		
Celebration K-8 School								
Celebration High School				1,068,923	2	32,029		
Central Elementary School				19,249	5	47,169		
Cypress Elementary School				214,067		391		
Discovery Intermediate School				223,357				
Flora Ridge Elementary School				235,421	2	90,548		
Horizon Middle School				205,514				
Kissimmee Elementary School	18	3,032		251,506				
Kissimmee Middle School	6	5,254						
Liberty High School	8	1,497		187,192				

		Fisca		
Type of Expenditure	2018-2019	2019-2020	2020-2021	2021-2022
Narcoossee Middle School			264,718	3,46
Partin Settlement Elementary School			492,135	
Poinciana Academy of Fine Arts	302,758	254,165		
Poinciana High School	4,695	2,644,442	206,953	90
St. Cloud High School			355,666	
encing/Gates:				
Adult Learning Center			6,285	
Boggy Creek Elementary School	2,221			
Celebration High School	833			
Celebration K-8 School	27,030			
Central Elementary School	8,952	557		7,22
Cypress Elementary School	3,332	5,354		7,22
Deerwood Elementary School		25,314		
Discovery Intermediate School		23,314	12 271	
•		41 772	12,271	
East Lake Elementary School		41,773		45.0
Flora Ridge Elementary School	10.01=	29,083		15,92
Gateway High School	12,815			
Harmony Community School	33,086			
Harmony High School	12,083	23,152		
Hickory Tree Elementary School	24,664			
Highlands Elementary	57,099	16,449	7,735	
Horizon Middle School	16,820			
Kissimmee Elementary School			24,628	
Kissimmee Middle School			6,911	
Lakeview Elementary School	53	42,148	12,883	
Liberty High School	16,194		16,333	4,1
Michigan Avenue Elementary School			2,185	
Mill Creek Elementary		23,026	8,350	1,9
Narcoossee Middle School	2,160			
Neptune Elementary School			10,504	4,1
Neptune Middle School				
Parkway Middle School			4,785	
PATHS		45,404		
Pleasant Hill Elementary School		2,251		
Poinciana Elementary School		27,326	16,746	
Poinciana High School	15,558			
Reedy Creek Elementary School	25,703	4,003	1,947	
Ross E. Jeffries Campus	42,173	375	,	
St. Cloud High School	107			
St. Cloud Middle School			1,101	
Sunrise Elementary School			2,202	
Tohopekaliga High School		16,544		
Westside K-8	36,355	913	4,806	
Zenith	4,787	313	7,000	
ire Alarms:	4,/8/			
Poinciana Academy of Fine Arts				
IVAC Repairs/Replacements:				= -
Admin			68	5,3
Celebration High School	56,322			
Celebration K-8 School	162,939	4,924		
Cypress Elementary School		7,894		

T	2012 2013		l Year	2024 2222
Type of Expenditure	2018-2019	2019-2020	2020-2021	2021-2022
Discovery Intermediate School				
Harmony High School	3,162	4,478		
Horizon Middle School		152,730	1,891,622	540,33
Kissimmee Elementary School	20,586			
Kissimmee Middle School	66,487	152,541	1,906,674	517,10
Lakeview Elementary School				19,84
Liberty High School	117,555	35,347	3,006	
Narcoossee Middle School	100,827	·		
Neptune Middle School	3,002		11,798	38,99
oTECH	60,133		35,865	30,33
Partin Settlement Elementary School	00,133		33,003	91,20
· · · · · · · · · · · · · · · · · · ·	1 271	22.022		91,20
Ross E. Jeffries Campus	1,371	23,822	20.074	
Ventura Elementary School			38,971	
Painting and/or other projects (lighting, fans, windows)				
ALCO	7,616	10,915		
Celebration High School	18,685	184,120		
Celebration K-8 School	21,296	47,509	38,093	64,34
Central Elementary School			24,483	2,01
Chestnut Elementary School				58,44
Cypress Elementary School		41,882	89,846	27,14
Deerwood Elementary School	52,714	47,301	12,471	18,78
Discovery Intermediate School	114,620	,	,	•
East Lake Elementary School	11.,020	40,144	9	
Gateway High School	757	40,144		
	/3/			72.40
Harmony Community School Harmony High School	17,710			72,40
Hickory Tree Elementary School	21,668			
Highlands Elementary	12,000			58,00
Horizon Middle School	18,138	41,517	15,693	
Kissimme Elementary School		72,387		4,7
Kissimmee Middle School	217,910		64,550	6,80
KOA Elementary		35,446	31,806	
Lakeview Elementary School				
Liberty High School	18,685	42.100	F2 007	30,02
Mill Creek Elementary Narcoossee Elementary School		43,198	53,907	59,15
Narcoossee Middle School	21,828	64,586		33,1.
Neptune Elementary School	21,020	04,380		
Neptune Middle School	1			
New Beginnings				52,0
Osceola High School	18,685		9,000	
Osceola County School for the Arts	89,688			
oTECH		19,898		
Parkway Middle School		44,462		
Partin Settlement Elementary School Pleasant Hill Elementary School			7.051	
Poinciana Academy of Fine Arts			7,951	
Poinciana Academy of Fine Arts Poinciana High School	13,333	247,884	1,487,487	24,86
Reedy Creek Elementary School	32,012	217,001	2, 107, 107	2 .,0.
Ross E. Jeffries Campus				
St. Cloud Elementary School		67,113		3,6
St. Cloud High School			162,424	
Sunrise Elementary School		225	61,352	
Ventura Elementary School		60,702		
Westside K-8	86,808			
Parking Lot/ Bus Loop/ Concrete /Drainage/ Field-Track			C 470	
ALCO Boggy Creek Elementary School			6,470	

		Fisc	al Year	
Type of Expenditure	2018-2019	2019-2020	2020-2021	2021-2022
Celebration High School			7,899	
Central Elementary School		8,429	6,707	
Chestnut Elementary				
Countywide		7,929		
Deerwood Elementary School		19,712		
Discovery Intermediate School				
Harmony Community School		4,790		
Hickory Tree Elementary School		4,325		
Horizon Middle School		5,540		
Lakeview Elementary School		7,180	105,680	
Liberty High School		14,871	387,554	
Narcoossee Elementary School		7,035	8,575	
Narcoossee Middle School		433	10,919	
Neptune Elementary School		433	7,357	
·		15,615	7,337	
Osceola High School			10.570	
OTECH Parkway Middle School		1,850	10,579	
Parkway Middle School	40.655		7,914	
Poinciana Elementary	19,655		7.055	
Reedy Creek Elementary School			7,055	
St Cloud Elementary				
Thacker Avenue Elementary	6,648			
Transportation				
Westside K-8		9,603		
Renovations/Playgrounds/Other				
Central Elementary School			47,425	
Deerwood Elementary School			59,000	39,704
Gateway High School				
Horizon Middle School		8,023	7,380	
Lakeview Elementary School				3,970
Poinciana High School			72,754	
Reedy Creek Elementary School			25,600	
St Cloud Elementary			23,373	
Thacker Avenue Elementary				40,033
Roofing/Gutters/Covered walkways:				
Boggy Creek Elementary School			4,709	
Celebration K-8 School				
Chestnut Elementary	107,400			
Countywide			21,575	
Cypress Elementary School			4,918	
Deerwood Elementary School				
Discovery Intermediate School		9,082	93,272	
Gateway High School		-,	-, -	
Hickory Tree Elementary School				
Kissimmee Elementary School	500	3,300		
Narcoossee Middle School		11,420	108,896	
Neptune Middle School	191,628	131,449	100,030	
Partin Settlement Elementary School	117,000	101,110		
Poinciana Elementary School	13,075	243,010		
Sunrise Elementary School	109,800	243,010		
St Cloud Elementary	103,000	50 507		
·	701 002	59,597	1 140 022	177 [24
Safety & Security Equipment & software	701,003	519,017	1,140,922	177,534
Security Modifications and improvements	28,153	89,099	1,135,416	125,446
Technology Infrastructure and equipment	1,522,770	1,263,694	911,184	26,996
Subtotal Other	\$ 5,518,077	\$ 10,619,263	\$ 14,517,814	2,678,066
TOTAL	\$ 57,370,940	\$ 54,352,496	\$ 35,889,385	16,981,718

SDOC Business Advisory Board Infrastructure Sales Surtax Expenditures (1/4 Cent) For the period ending 11/30/2021

		Fisca	l Yea	ır	
Type of Expenditure	2018-2019	2019-2020		2020-2021	2021-2022
Debt Service	\$ 6,551,233	\$ 6,561,298	\$	6,568,081	\$ 242,700
Other:					
Athletic Facilities	\$ 889	\$ 4,060	\$	-	\$ -
Buildings					
Buses	219,747				
Chiller Replacements					
Remodeling	859,574	2,463			
Renovations-Canoe Creek		5,464,569		6,922,315	910,865
Student Computers	249,600	118,972			
Site improvements	12,324				99,840
Technology	160,573	7,001			
White Fleet	551,097	879,502		83,748	166,390
Subtotal Other:	\$ 2,053,804	\$ 6,476,567	\$	7,006,063	\$ 1,177,095
TOTAL	\$ 8,605,037	\$ 13,037,865	\$	13,574,144	\$ 1,419,795

Business Advisory Board January 26,2022

Facilities Update



Facilities Update

Project Updates

 Projects in Pre-Plan 	ning \$42,797,875
--	-------------------

•	Projects in Planning	\$54,100,000

- Projects in Design \$213,506,935
- Projects in Construction \$40,330,510
- Current Program \$350,735,320

Projects in Pre-Planning

<u>Project</u>	<u>Budget</u>	Proposed Opening
Kindred K8 School "AA"	\$42,797,875	TBD
TOTAL	\$42,797,875	

Projects in Planning

<u>Project</u>	<u>Budget</u>	Proposed Opening
Healthy Way and OCSA Bus Road Transportation West OCSA Comprehensive Renovation RCES Comprehensive Renovation Transportation East	\$4,000,000 \$22,100,000 \$2,000,000 \$2,000,000 \$24,000,000	June 2024 TBD 2024-2025 2025-2026 March 2024

TOTAL \$54,100,000.00

Projects In Design

TOTAL

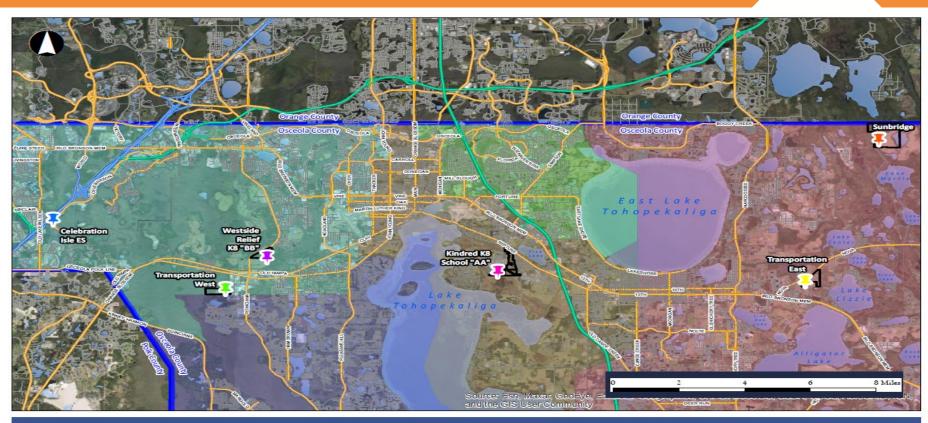
<u>Project</u>	<u>Budget</u>	Construction NTP
Celebration Isle ES	\$27,123,870	5/1/2022
GWHS Comprehensive	\$85,300,000	3/21/2022
NPMS Rear Bus Loop	\$645,000	TBD – On Hold
NPES Additional Car Queuing	\$1,136,698	5/16/2022
Admin 2000 Roof Replacement	\$1,261,132	TBD
PNHS Network Cabling Replacement	\$3,000,000	5/20/2022
Sunbridge K8 School "CC"	\$43,500,000	1/07/2023
CAES Kitchen Renovation	\$1,900,000	Postponed
HRHS Kitchen Renovation	\$1,900,000	Postponed
PSES Kitchen Renovation	\$1,900,000	Postponed
KMES Kitchen Renovation	\$1,900,000	3/14/2022
WK8S Kitchen Renovation	\$1,900,000	3/14/2022
HRHS Space Reconfiguration	\$40,235	TBD
K8 School "BB" (Westside Relief)	\$42,000,000	1/10/2023

\$213,506,935

Projects in Construction

<u>Project</u>	<u>Budget</u>	Substantial Completion
Admin 2000 Records Fire Suppression PNHS Tennis Court Repairs Canoe Creek K8 Year 2 oTECH Welding Program DAS Emergency Radio Projects (6 each) Secure Lobby Projects (17) Cyclical Capital Projects (2) Cafeteria Refresh Projects (13) PROD & SNS Roof Replacement CLHS Track Resurfacing PNHS Outdoor Basketball Court Repair BELA School Parking Lot CLHS Track Resurfacing	\$439,870 \$338,313 \$30,021,000 \$3,500,000 \$941,248 \$1,616,222 \$113,432 \$1,525,000 \$524,237 \$450,939 \$109,051 \$300,259 \$450,939	2/25/2022 3/16/2022 12/04/2021 4/14/2022 TBD Various Various Various 2/24/2022 5/31/2022 1/31/2022 2/28/2022 5/31/2022
TOTAL	\$40,330,510	0.0.,2022

Map-Project Locations



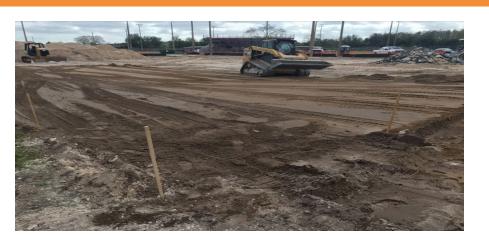


Disclaimer: All data, information, and maps are provided "as is" without any warranty or representation of accuracy, timeliness, or completenest. The School District of Oscoola County, Florida (the "School District") cannot accept any responsibility for errors, omissions, or positional accuracy. The School District specifically disclaims any warranty, either express or implied, including, without limitation, the implied warranties of merchantability and finness for a particular purpose. The burden of determining accuracy, timeliness, merchantability, and finness for a particular use rest solely on the requestor, and the requestor assumes all risk as or quisity and performance. In no event will the School District or its staff be liable for any direct, indirect, incidental, special, consequential, or other damages, including, without

ADMIN 2000- Fire Suppression



PNHS- Tennis Court Repair

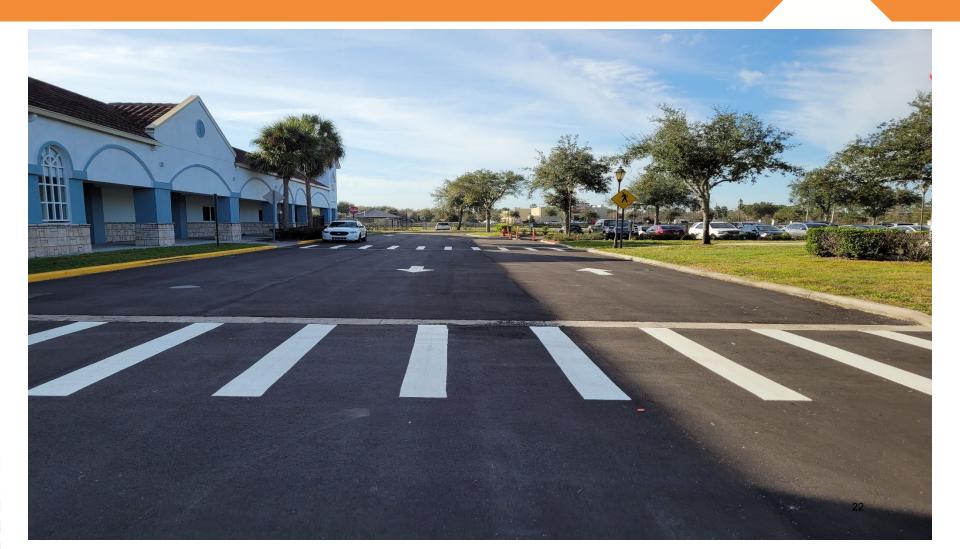




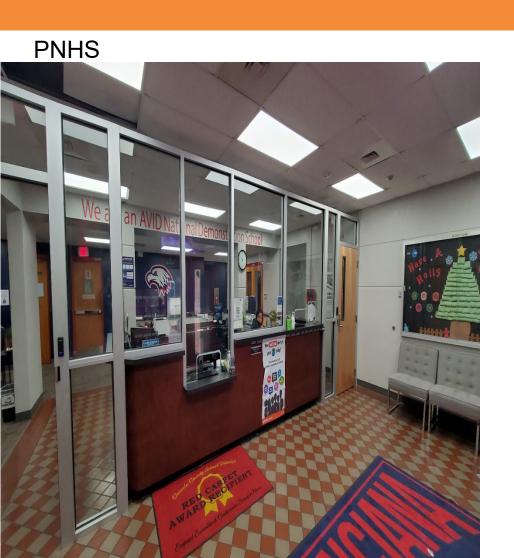




BELA- Parking Lot Repairs/Repave

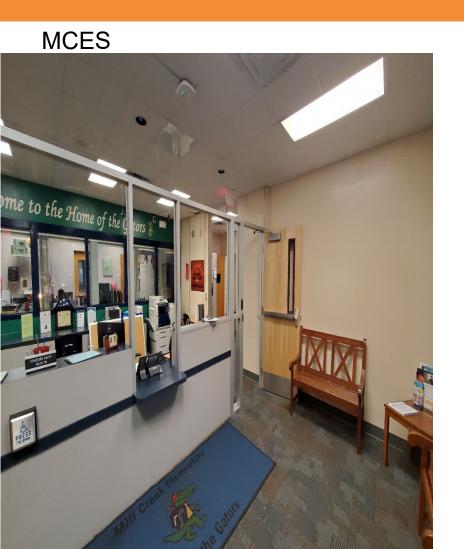


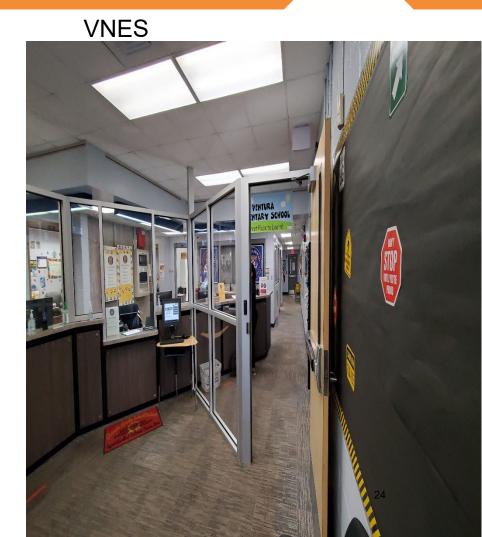
Secured Lobby Projects





Secured Lobby Projects





Every Child, Every Chance, Every Day!



Comments and Discussion